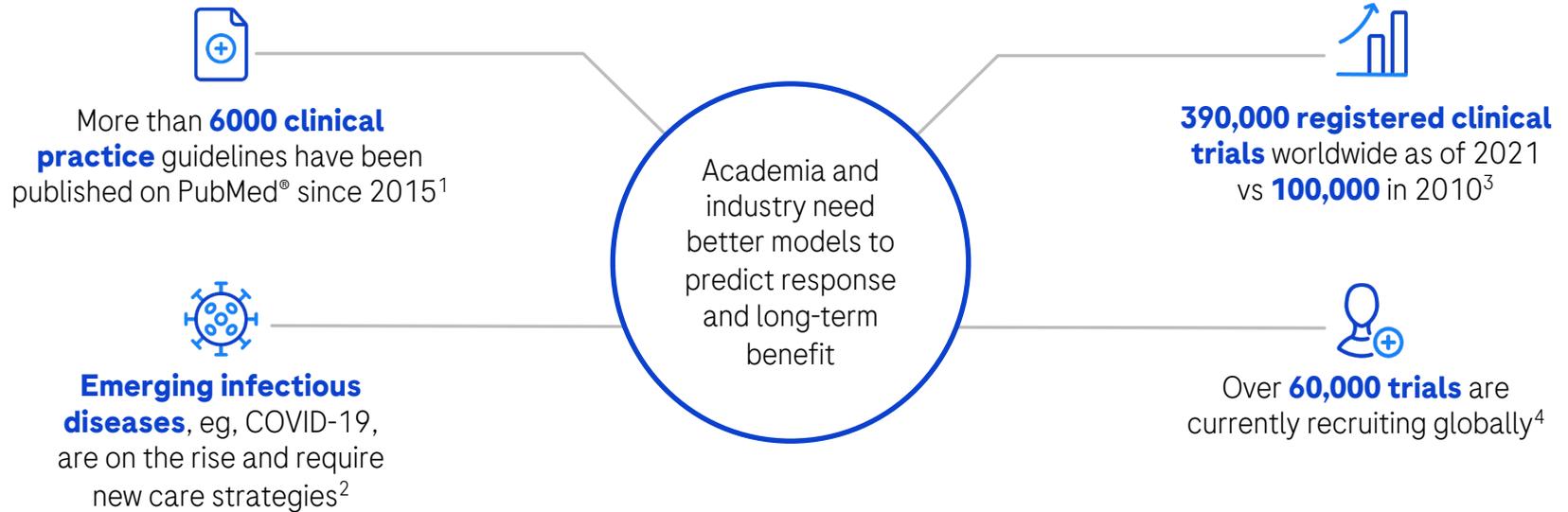
A decorative graphic on the left side of the slide showing a stack of books or papers with pages in various shades of blue and white, fanned out from the bottom left corner.

A pharma industry perspective:
Real World Data to make
personalised healthcare
a clinical reality in Switzerland

Gerd Maass, Roche CEO Office

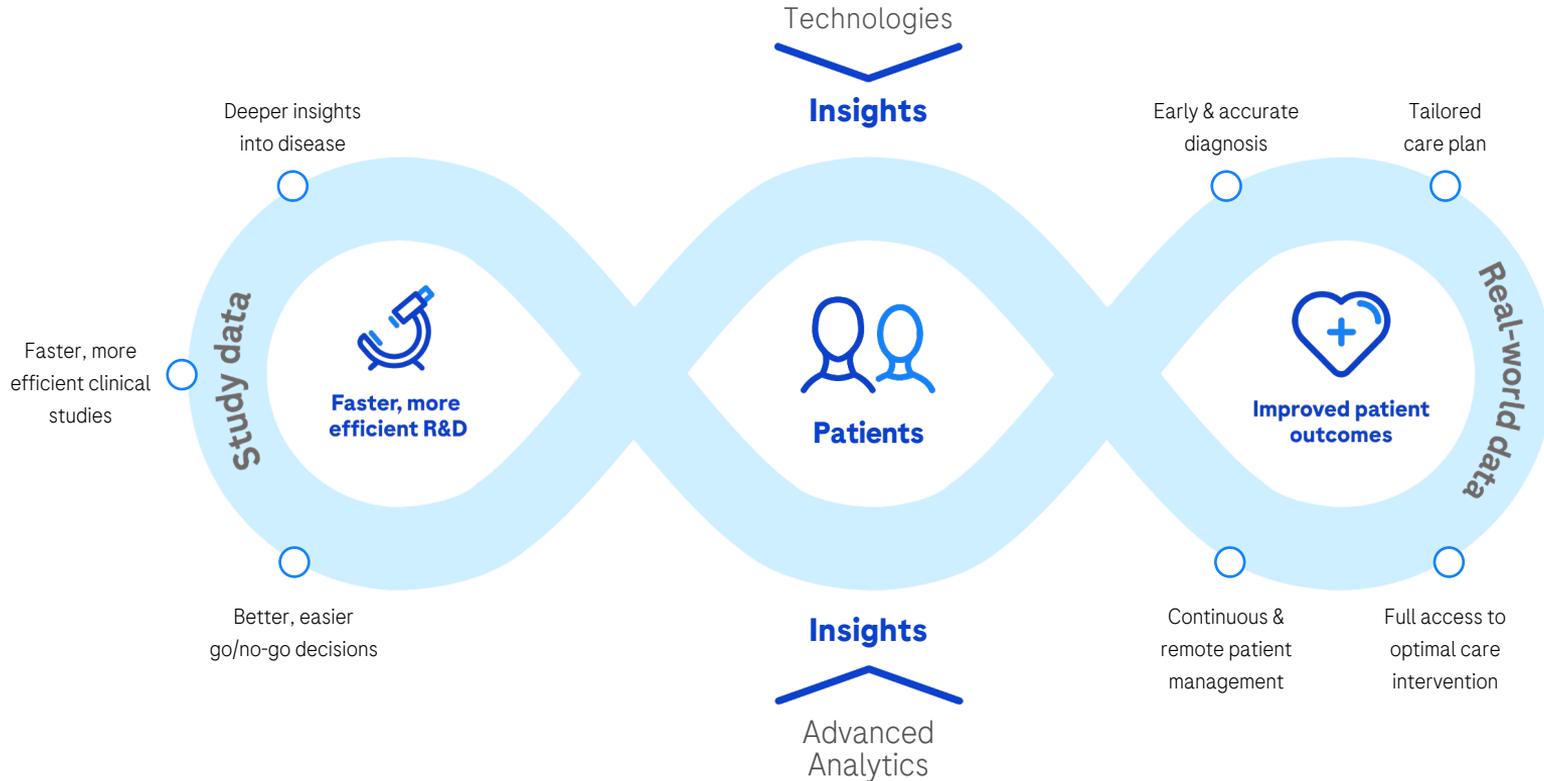
Every patient's disease journey is unique

Conventional phase III studies no longer meaningful, true genotype-specific studies not yet feasible



1. PubMed.gov. Guideline search results. Accessed 29 July 2020. 2. Baylor College of Medicine. Department of Molecular Virology and Microbiology. Emerging Infectious Diseases. Accessed 28 March 2022. <https://www.bcm.edu/departments/molecular-virology-and-microbiology/emerging-infections-and-biodefense/emerging-infectious-diseases>. 3. Statista. Total number of registered clinical studies worldwide since 2000. Published online 21 September 2021. Accessed 28 March 2022. <https://www.statista.com/statistics/732997/number-of-registered-clinical-studies-worldwide/>. 4. Clinicaltrials.gov. Locations of recruiting studies by location. Accessed 28 March 2022. <https://clinicaltrials.gov/ct2/resources/trends#LocationsOfRecruitingStudies>.

Data-driven personalised care is the confluence of science, technology and care delivery, with patients at its centre



Technology creates opportunities for data-driven healthcare

Implementation very challenging

Implementation in CH



Patients are becoming more educated and empowered



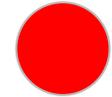
Increased willingness in sharing and accessing health data¹



Novel technologies are increasingly used to track and monitor health



Research organisations gain new tools to gather real-world insights into disease management



Our ability to harness and utilise health data is improving



Providers can integrate health data into decision making to deliver tailored care



New partnerships between academia/ administration and healthcare industry



Policymakers know that health data can drive improved care delivery while lowering costs



Already a reality



Not yet adopted

Commentary

The Tumor Profiler Study: integrated, multi-omic, functional tumor profiling for clinical decision support

Anja Irmisch,^{1,20} Ximena Bonilla,^{2,3,4,20} Stéphane Chevrier,^{5,20} Kjong-Van Lehmann,^{2,3,4,20} Franziska Singer,^{3,6,20} Nora C. Toussaint,^{3,6,20} Cinzia Esposito,^{7,20} Julien Mena,^{8,20} Emanuela S. Milani,^{9,20} Ruben Casanova,^{5,20} Daniel J. Stekhoven,^{3,6,20} Rebekka Wegmann,^{8,20} Francis Jacob,^{10,20} Bettina Sobottka,^{11,20} Sandra Goetze,^{9,20} Jack Kuipers,^{3,12,20} Jacobo Sarabia del Castillo,^{7,20} Michael Prummer,^{3,6} Mustafa A. Tuncel,^{3,12} Ulrike Menzel,¹² Andrea Jacobs,⁵ Stefanie Engler,⁵ Sujana Sivapatham,⁵ Anja L. Frei,¹¹ Gabriele Gut,⁷ Joanna Ficek,^{2,3,4} Nicola Miglino,¹³ Tumor Profiler Consortium, Rudolf Aebersold,^{8,21} Marina Bacac,^{14,21} Niko Beerenwinkel,^{3,12,21} Christian Beisel,^{12,21} Bernd Bodenmiller,^{5,15,21} Reinhard Dummer,^{1,21} Viola Heinzlmann-Schwarz,^{10,16,21} Viktor H. Koelzer,^{11,21} Markus G. Manz,^{15,21} Holger Moch,^{11,21} Lucas Pelkmans,^{7,21} Berend Snijder,^{3,8,21} Alexandre P.A. Theocharides,^{13,21} Markus Tolnay,^{17,21} Andreas Wicki,^{13,18,21} Bernd Wollscheid,^{9,21} Gunnar Rättsch,^{2,3,4,19,21,*} and Mitchell P. Levesque^{1,21,*}

¹University Hospital Zurich, Department of Dermatology, University of Zurich, Gloriastrasse 31, 8091 Zurich, Switzerland

²ETH Zurich, Department of Computer Science, Institute of Machine Learning, Universitätstrasse 6, 8092 Zurich, Switzerland

³SIB Swiss Institute of Bioinformatics, Lausanne, Switzerland

⁴University Hospital Zurich, Biomedical Informatics, Schmelzbergstrasse 26, 8006 Zurich, Switzerland

⁵University of Zurich, Department of Quantitative Biomedicine, Winterthurerstrasse 190, 8057 Zurich, Switzerland

⁶ETH Zurich, NEXUS Personalized Health Technologies, John-von-Neumann-Weg 9, 8093 Zurich, Switzerland

⁷University of Zurich, Department of Molecular Life Sciences, Winterthurerstrasse 190, 8057 Zurich, Switzerland

⁸ETH Zurich, Department of Biology, Institute of Molecular Systems Biology, Otto-Stern-Weg 3, 8093 Zurich, Switzerland

⁹ETH Zurich, Department of Health Sciences and Technology, Otto-Stern-Weg 3, 8093 Zurich, Switzerland

¹⁰University Hospital Basel and University of Basel, Department of Biomedicine, Hebelstrasse 20, 4031 Basel, Switzerland

¹¹University Hospital Zurich, Department of Pathology and Molecular Pathology, Schmelzbergstrasse 12, 8091 Zurich, Switzerland

¹²ETH Zurich, Department of Biosystems Science and Engineering, Mattenstrasse 26, 4058 Basel, Switzerland

¹³University Hospital Zurich, Department of Medical Oncology and Hematology, Rämistrasse 100, 8091 Zurich, Switzerland

¹⁴Roche Pharmaceutical Research and Early Development, Roche Innovation Center Zurich, Wagistrasse 10, 8952 Schlieren, Switzerland

¹⁵ETH Zurich, Institute of Molecular Health Sciences, Otto-Stern-Weg 7, 8093 Zurich, Switzerland

¹⁶University Hospital Basel, Gynecological Cancer Center, Spitalstrasse 21, 4031 Basel, Switzerland

¹⁷University Hospital Basel, Institute of Medical Genetics and Pathology, Schönbeinstrasse 40, 4031 Basel, Switzerland

¹⁸University of Zurich, Faculty of Medicine, Zurich, Switzerland

¹⁹ETH Zurich, Department of Biology, Wolfgang-Pauli-Strasse 27, 8093 Zurich, Switzerland

²⁰These authors contributed equally

²¹These authors contributed equally

*Correspondence: gunnar.raetsch@inf.ethz.ch (G.R.), mitchell.levesque@usz.ch (M.P.L.)

<https://doi.org/10.1016/j.ccell.2021.01.004>

ETH zürich

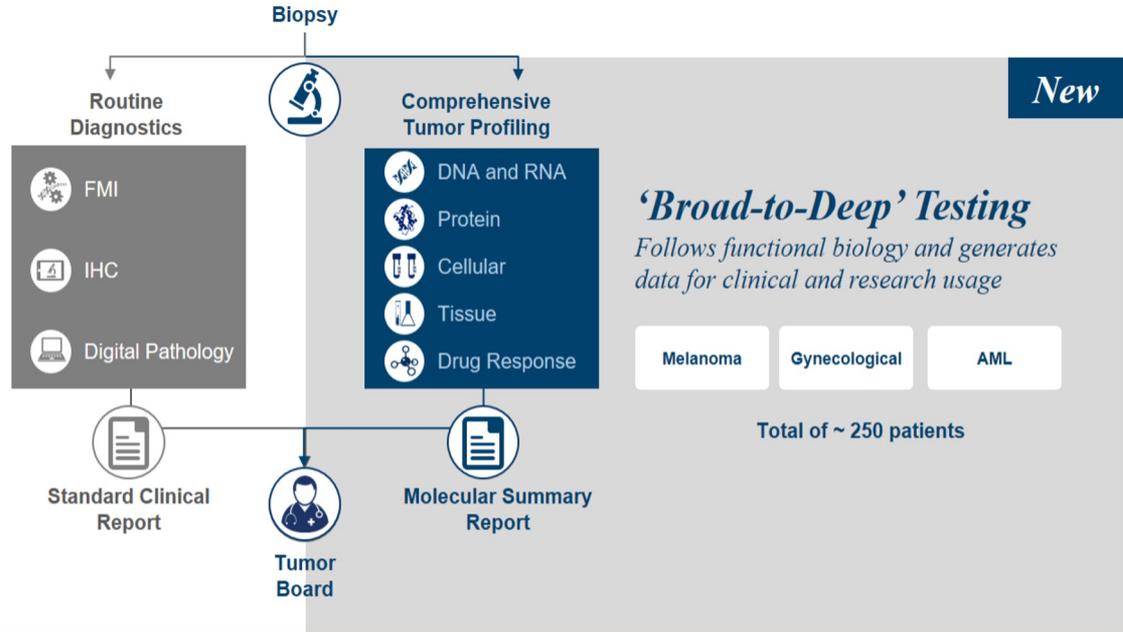
Universität
Zürich^{UZH}Universitätsspital
BaselUSZ
Universitäts
Spital ZürichSwiss Institute of
BioinformaticsUniversität
Basel

Diagnostics

FOUNDATION
MEDICINE

Program Overview

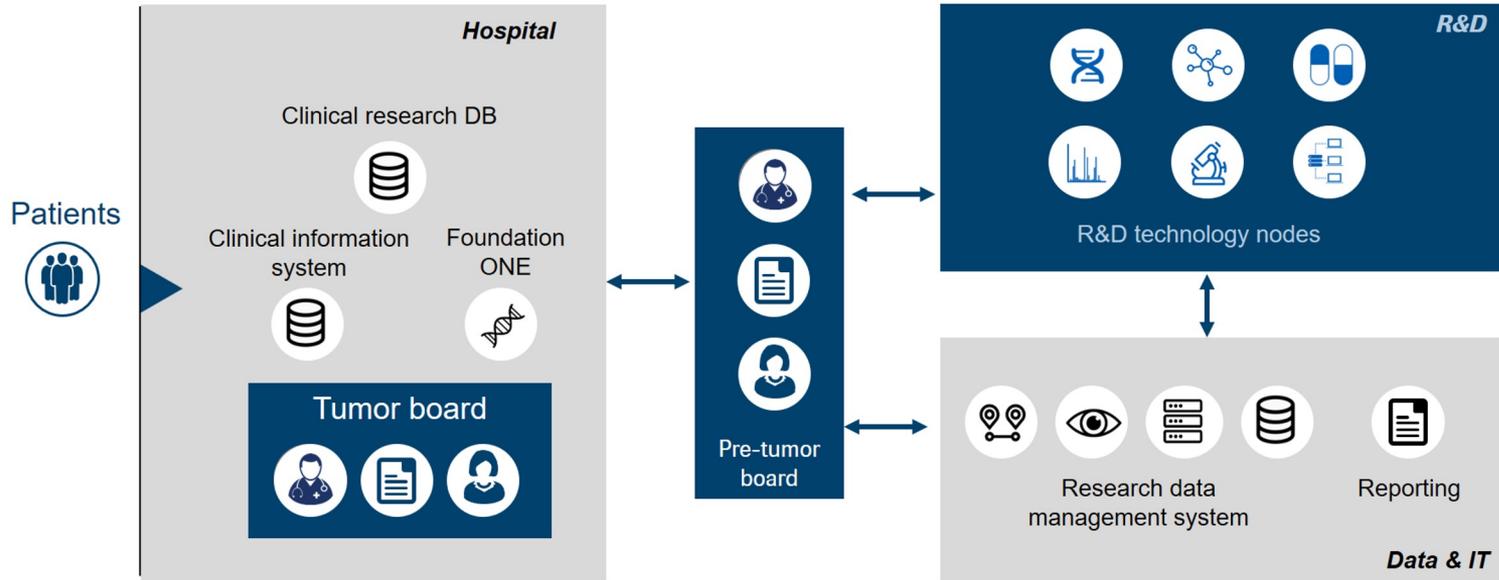
‘New Routine’
 Already includes digital pathology and FMI



Development of an unprecedented comprehensive tumor profiling / translational research approach

Data Flow

A clinical data ecosystem across institutions



Learnings from multi-stakeholder projects

Combining clinical science, data science and real world patient care is novel and complex

Equal partnership between academia and industry key to success

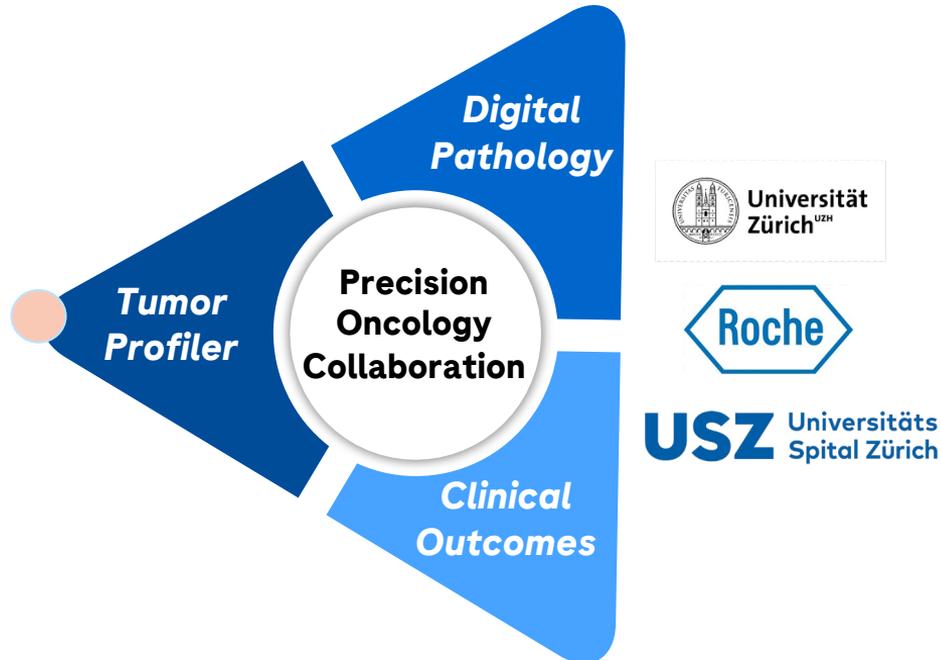
- Aligned behind patient-centric goal
- Mindset based on reciprocity
- Prioritizing and making trade-offs on joint objectives

Current healthcare delivery in Switzerland is a hurdle for state-of-the-art, data-driven biopharma research

- Fragmented healthcare environment, and lack of national health data solution (e.g. EPD)
- Limited incentives to track & share healthcare data
- Limited awareness, understanding, and frameworks on Secondary Data Use (SDU)

Patient-centric collaboration between academia and industry more important than ever

New projects emerged from Tumor Profiler



Academia-Industry collaboration to co-develop Digital Pathology algorithms for more efficient R&D

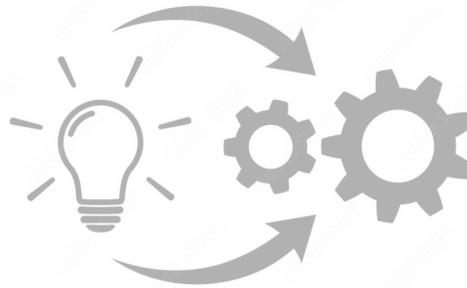
Academia-Industry Real World Data collaboration to enable:

- Structured comprehensive collection of clinical outcome data
- Sustainable scaling of Molecular Tumor Board

Important factors for success



Patient-centric
multi-stakeholder
collaboration



Mindset and political will that
enables health system change

*(e.g. common data standards,
incentivizing collection of structured data,
broad adoption of EPD)*



Speak with one voice
across stakeholders
to jointly advance the
health system

Doing now what patients need next

Data-driven healthcare

Electronic patient dossier (EPD) – experience from other countries

Improving legal frameworks (EPD legal revision)

- Transition from “opt in” to “opt-out” model
- Clarification of legal insecurities concerning Secondary Data Use (SDA) of anonymized data

Creating financial incentives

- Reimbursement of hospitals and doctors only upon introduction of EPD
- Reimbursement of digital solutions (e.g. clinical decision support)